

NATICK SOLDIER RESEARCH, DEVELOPMENT,
& ENGINEERING CENTER/NATICK SOLDIER
SYSTEMS CENTER

Science and Technology Board

ARTICLES OF COLLABORATION

VISION:

The members of the Natick Soldier Research, Development & Engineering Center/Natick Soldier Systems Center Science and Technology Board (“STB”) seek to increase and enhance the mission capabilities and military relevance of the Natick Soldier Research, Development & Engineering Center and other DoD partner organizations at the Natick Soldiers Systems Center (collectively, the “Center”) and to preserve, promote, and enhance the Center as one of the country’s preeminent military, academic, and industrial technology complexes.

INITIAL MEMBERSHIP:

Director, Natick Soldier Research, Development & Engineering Center
Commanding General, Natick Soldier Systems Center
Commander USA Research Institute of Environmental Medicine
Director, Navy Clothing & Textile Research Facility
Product Manager, Force Sustainment Systems
Garrison Commander, Soldier Systems Center Garrison
Director, US Coast Guard Clothing Design & Technical Office
Secretary, Massachusetts Executive Office of Housing and Economic
Development
President/CEO, Draper Laboratory
Executive Director, Massachusetts Technology Collaborative
President/CEO, MassDevelopment
President, University of Massachusetts
Chairman, Massachusetts Defense Technology Initiative
Director, Integrated Logistics, SBC
President, MetroWest Chamber of Commerce

CHAIR: Director, Natick Soldier Research, Development, and Engineering Center. Chair shall have the responsibility to call meetings and set the agenda.

Membership provisions: The members of the STB serve as representatives for larger segments of their respective sectors. Members represent the Commonwealth of Massachusetts, academia, industry, and the military. Membership, including initial membership, is not intended to be exclusive; rather, the members of the STB have organized themselves for the purpose of sharing information and ideas. Membership shall be open to other individuals and organizations interested in furthering the goals of the STB.

Caveat: It is understood and agreed that the STB cannot engage in lobbying of Congress or any individual representatives for the expansion of the Center's mission and capabilities. Moreover, it is understood and agreed that the STB is not, and should not be interpreted as, a partnership or joint venture between its public and private members for the expansion of the Center's mission, nor does it constitute an exclusive arrangement between its public and private members with respect to the matters in which it is, or may become, involved.

AREAS OF FOCUS:

Among the areas of focus of the STB are the following:

1. To formalize public/private relationships and increase awareness in the industrial, academic, and defense communities of the Center's science and technology capabilities and challenges by combining government expertise, assets, and resources with complementary contributions from the private sector, and state and local governments. Such relationships will serve to leverage resources, create new assets, and increase the value of existing assets at the Center.
2. To provide strategic focus for the region's unique and significant capabilities in select technologies which align with the interests of the United States Army and the Center.

3. To serve as the catalyst to facilitate the transfer of technology by supporting both the development of commercial technologies to meet the needs of the Army (Spin-In) and the commercialization of resident Army technologies (Spin-Out).

ACTIVITIES/OBJECTIVES:

The scope of STB's activities will include, but not be limited to, the following:

1. Explore opportunities that will coordinate emerging military technology capabilities and requirements with the competitive strengths of the Massachusetts technology economy. The objective of this initiative is to utilize the collective expertise and resources of regional partners, public and private, to bring the Center "to the next level."
2. Coordinate regional efforts geared towards the development of various innovative technologies currently underway at the SSC, thereby establishing the SSC as the definitive location for the integration of technology advances for the Warfighter.

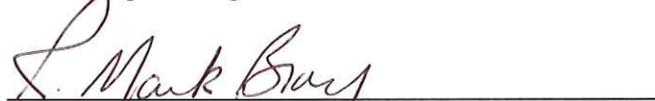
INITIAL ACTION PLAN:

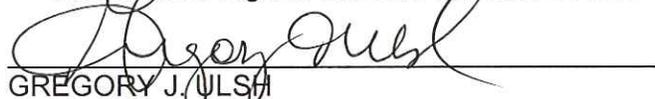
The STB will meet at the call of the Chair, or more frequently as its members may agree for the purpose of furthering its shared vision. Through regular, periodic meetings, the members will identify particular project opportunities that offer significant potential to serve the objectives described above. The members may establish working groups made of members and other community partners with capabilities particularly suited to the objectives and activities of the Board. Such working groups will further develop concepts to further the objectives of the STB and propose implementation plans. The STB will approve implementation plans and drive implementation processes.

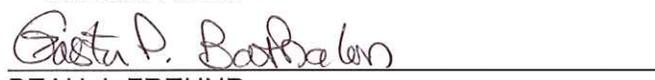
SIGNATORIES to ARTICLES OF COLLABORATION

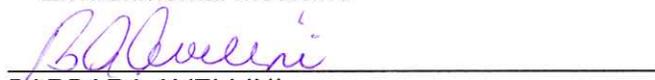
Soldier Systems Center Partners:


MARILYN MILLER FREEMAN
Director, Natick Soldier Research, Development
and Engineering Center

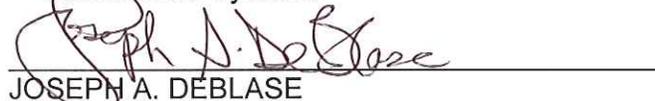

R. MARK BROWN
Brigadier General, US Army
Commanding General, Natick Soldier Systems
Center and Program Executive Officer Soldier

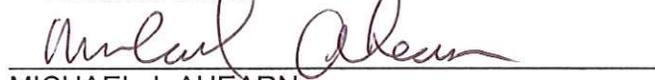

GREGORY J. ULSCH
Colonel, US Army
Garrison Commander, Soldier Systems Center
Garrison-Natick


BEAU J. FREUND
Colonel, US Army
Commander, US Army Research Institute of
Environmental Medicine


BARBARA AVELLINI
Director, Navy Clothing and Textile Research Facility


CRAIG L. RETTIE
Lieutenant Colonel, US Army
US Army Product Manager Force
Sustainment Systems


JOSEPH A. DEBLASE
Director, US Coast Guard Clothing Design and
Technical Office


MICHAEL J. AHEARN
Director, Integrated Logistics Support Center

Public Partners:


DANIEL O'CONNELL, Secretary
Massachusetts Executive Office
of Housing and Economic
Development


JAMES D. SHIELDS
President/Chief Executive Officer
Draper Laboratory


MITCHELL ADAMS
Executive Director
Massachusetts Collaborative


ROBERT L. CULVER
President/Chief Executive Officer
Massachusetts Development


JACK M. WILSON
President, University of Massachusetts


STEVEN A. JAMISON
Chairman, Massachusetts
Technology Initiative


A. THEODORE WELTE
President, MetroWest Chamber of
Commerce